

## IMPACT OF ARTIFICIAL INTELLIGENCE ON CUSTOMER RELATIONSHIP MANAGEMENT IN THE RETAIL INDUSTRY

Rokaiya Akter, Shahana Akter, Moushumi Hossain, Raju Ahmed  
Student of MBA, Northern University Bangladesh

### ABSTRACT:

The infusion of Artificial Intelligence (AI) into Customer Relationship Management (CRM) represents a revolutionary catalyst in the retail sector. In the ever-evolving technological landscape, businesses find themselves navigating a terrain where AI-infused solutions are reshaping their approaches to customer management and engagement. This investigation delves into the profound consequences and the dynamic interplay between AI and CRM specifically in the retail industry. Using primary data, the present study utilized factor analysis to identify three main factors out of twelve components. The results suggest that essential impact factors, grounded in the business success metrics, involve heightened customer satisfaction, increased sales, boosting customer service, etc. Furthermore, the study highlights the significance of operational improvements and business optimization, fostering appropriate customer personalization, reducing costs, contributing to more effective marketing strategies, etc. as crucial impact of artificial intelligence on customer relationship management in the retail sector.

**Keywords:** *Likert scale, customer retention, competitive intelligence, convenience sampling, encouraging retail businesses.*

### Introduction

**Overview of AI and CRM in the Retail Sector** The infusion of artificial intelligence (AI) into retail customer relationship management (CRM) has notably reshaped the retail landscape. AI, encompassing technologies such as machine learning and predictive analytics, plays a crucial role in elevating various aspects of CRM

**Tailored Customer Experiences:** AI empowers retailers to analyze extensive customer data, enabling the development of highly personalized shopping experiences. Customized product recommendations, focused promotions, and individualized communication contribute to heightened customer satisfaction and

**Predictive Analytics for Anticipating Demand:** Harnessing predictive analytics, AI facilitates more precise demand forecasting. Retailers can predict customer preferences and trends, optimizing inventory management to ensure products are available

when and where they are most sought after.

**Efficient Customer Service via Chatbots:** AI-driven chatbots offer instantaneous and efficient customer support. These virtual assistants can handle routine queries, process orders, and address customer concerns, freeing up human resources for more intricate tasks and enhancing overall service efficiency.

**Improved Customer Segmentation:** AI algorithms excel at analyzing customer behavior, allowing retailers to create finely segmented target audiences. This precision in segmentation facilitates targeted marketing campaigns, thereby enhancing the effectiveness of

**Fraud Detection and Security Measures:** AI plays a pivotal role in fortifying security within retail CRM systems. Advanced algorithms can identify suspicious activities and patterns, helping prevent fraudulent

transactions and safeguard customer data.

**Seamless Omnichannel Integration:** AI facilitates smooth integration across various retail channels. Whether customers engage through online platforms, mobile apps, or in-store experiences, AI ensures a consistent and unified brand interaction, fostering a seamless omnichannel customer experience.

**Data-Driven Decision-Making:** Retailers can make informed decisions based on AI-driven insights derived from extensive data analysis. This data-centric approach enhances strategic planning, pricing strategies, and overall business operations.

**Continuous Enhancement through Feedback Analysis:** AI enables retailers to comprehensively analyze customer feedback. By understanding sentiments and preferences expressed in reviews and on social media, retailers can continuously refine products, services, and customer

### **Significance of Effective CRM in the Competitive Retail Landscape**

Customer Relationship Management (CRM) is pivotal in the competitive retail environment, contributing significantly to customer satisfaction, loyalty, and overall business

**Customer Retention:** CRM systems empower retailers to forge more robust connections with customers, ultimately bolstering loyalty. By comprehending customer preferences and behavior, retailers can customize their offerings and promotions, diminishing the likelihood of customers shifting to rival brands.

**Personalization:** CRM facilitates retailers in tailoring the shopping experience. Through the analysis of customer data, targeted marketing campaigns, personalized recommendations, and customized promotions can be implemented, enriching the overall shopping experience and elevating customer satisfaction.

**Data-Driven Decision Making:** CRM systems offer valuable insights into customer trends, preferences, and purchasing behavior. Retailers can leverage this data for well-informed decisions regarding inventory management, pricing strategies, and product assortment, thereby gaining a competitive advantage.

**Efficient Marketing Campaigns:** Utilizing CRM, retailers can categorize their customer base and devise targeted marketing campaigns. This ensures that promotional endeavors are more impactful, reaching the right audience with pertinent messages, consequently maximizing the return on investment (ROI) in marketing.

**Multi-Channel Integration:** In the contemporary retail landscape, customers engage through diverse channels, including online, mobile, and in-store. CRM facilitates seamless integration across these channels, delivering a unified perspective of customer interactions. This integration guarantees a consistent and unified brand experience, regardless of the chosen customer channel.

**Customer Feedback and Improvement:** CRM empowers retailers to gather and assess customer feedback, enabling the identification of areas for enhancement. By addressing customer concerns and preferences, retailers can refine their offerings and services, remaining competitive and responsive to market demands.

**Competitive Intelligence:** CRM systems have the capacity to monitor competitor activities and market trends. Retailers can utilize this information to adjust their strategies, pinpoint new opportunities, and stay ahead of industry developments. CRM plays a crucial role in assisting retailers in navigating the competitive landscape by fostering stronger customer relationships, facilitating data-driven decision-making, and ensuring a more personalized and streamlined shopping experience.

### **Objectives**

The current study aims to achieve the following objectives:

Uncovering the essential impact factors of artificial intelligence for customer relationship management to foster development in the retail sector.

Assigning suitable names to various factors that mirror the effect of artificial intelligence.

Additionally, the researchers seek to provide some suggestions considering the impact of artificial intelligence on customer relationship management in the retail businesses.

### **Literature Review**

Chatterjee et al. (2020) suggest that AI-powered CRM systems offer the potential to streamline repetitive tasks and improve the customization, segmentation, and prioritization of gathered customer data for businesses involved in B2B partnerships. The integration of CRM and AI has the potential to influence the overall performance of businesses over time. Cheng et al. (2022) found that artificial intelligence significantly influences customer-brand partnerships in the banking sector, affecting brand inclination, brand insight, and the likelihood of repeat purchases. In a separate study in 2021, Al-Omouh et al. highlighted the potential for businesses to enhance their B2B CRM frameworks by leveraging insights gained from customer information analysis. Recent advancements in Artificial Intelligence (AI) technologies, particularly in machine learning, deep learning, neural networks, and big data (Moreno & Redondo, 2016; Zhang et al., 2018), along with widespread mobile computing (He et al., 2019), have propelled the development of next-generation digital platforms (Khalid et al., 2019; Rai et al., 2019; Zhang et al., 2019). These platforms have increasingly achieved human or even super-human performance levels in various domains such as autonomous driving, medical diagnosis (e.g., cancer screening), robots/drones, chatbots, virtual assistants, language translation, 6 governance monitoring (e.g., copycats, content violation), complex game

playing, and recommendation systems (Wang, 2023). The integration of AI features in customer relationship management (CRM) platforms introduces novel possibilities for enhancing the customer experience by providing deep insights into customer needs (Kumar Deb et al., 2018). These technological innovations have been fueled by a substantial increase in processing power, cost-effective hardware, and the proliferation of customer data creation and availability (Gantz et al., 2017; Hossain et al., 2022) (Wang, 2023).

## Methodology

### Data Collection

In order to accomplish the research objectives, this study employs primary data sources and utilizes a combination of empirical and exploratory research methods. The primary focus is to discern the crucial factors influencing the incorporation of customer relationship management in the retail landscape. This involves a quantitative statistical analysis of primary data, exploring the viewpoints of people who are conscious about artificial intelligence, customer relationship management, and retail industry. A total of 30 respondents were selected through convenience sampling, and data were gathered via direct interviews using a structured questionnaire. The questionnaire comprised twelve statements, including basic information, with responses rated on a five-point Likert scale (1: Strongly Disagree, 2: Disagree, 3: Neutral, 4: Agree, 5: Strongly Agree).

### Analysis Tool

Data analysis applications enable the exploration of business data, revealing intricate patterns, trends, associations, connections, and anomalies that may be

challenging to discern otherwise. This study employs SPSS as a tool for factor analysis, aiming to identify the significant impact of applying artificial intelligence on customer relationship management in the retail industry. Factor analysis, a multivariate technique, reduces data to represent a set of variables through a condensed number of variables, aiding in pinpointing impactful approaches. While initially designed for interval data, factor analysis proves adaptable to ordinal data like Likert scale scores. The method necessitates a linear relationship among variables and a moderate correlation, ensuring a clear distinction between factors and variables. In the context of the observable random variable  $X$ , with components represented by  $p$ , mean by  $\mu$ , and covariance matrix by  $\Sigma$ ,  $X$  relies on both unobservable random variables (common factors  $F_1, F_2, \dots, F_m$ ) and specific factors ( $\epsilon_1, \epsilon_2, \dots, \epsilon_m$ ), contributing to additional variation. Expressed  $X_i - \mu_i = l_{i1}F_1 + l_{i2}F_2 + \dots + l_{im}F_m + \epsilon_i$ , the general factor analysis model can be represented as  $X - \mu = LF + \epsilon$ . Here,  $l_{ij}$  denotes the coefficient indicating the loading of the  $j$ th variable on the  $j$ th factor, the matrix  $L$  signifies the factor loadings, and  $\epsilon_i$  represents the specific factor associated solely with  $X_i$ . Deviations  $X_1 - \mu_1, X_2 - \mu_2, \dots, X_p - \mu_p$  express the  $p$  deviations in terms of the unobservable random variables ( $p+m$ ):  $F_1, F_2, \dots, F_m$  and  $\epsilon_1, \epsilon_2, \dots, \epsilon_m$ .

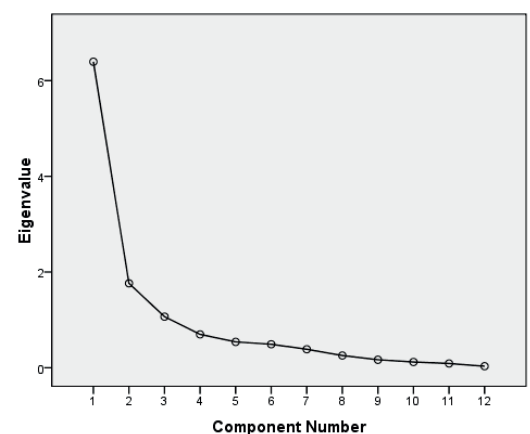
## Findings and Discussions

In this study, the Kaiser-Meyer-Olkin sampling adequacy measure is above 0.7 ( $KMO = 0.702$ ), and Bartlett's test of sphericity is statistically significant ( $p$ -value is  $0.000, < 0.05$ ), suggesting that factor analysis is appropriate for these data.

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	6.393	53.274	53.274	6.393	53.274	53.274
2	1.764	14.697	67.971	1.764	14.697	67.971
3	1.068	8.896	76.867	1.068	8.896	76.867
4	.697	5.807	82.674			
5	.540	4.497	87.171			
6	.491	4.089	91.261			
7	.386	3.218	94.478			
8	.255	2.124	96.602			
9	.166	1.386	97.988			
10	.121	1.004	98.993			
11	.089	.745	99.738			
12	.031	.262	100.000			

The table presents eigenvalues corresponding to 12 components before extraction, after extraction, and post-rotation. These eigenvalues signify the variance elucidated by each component, demonstrating both individual and cumulative percentages. To illustrate, the first component independently elucidates 53.274% of the overall variance, the second contributes 14.697%, resulting in a combined total of 67.971%. Notably, the initial three components account for a significant portion of the variance, while subsequent ones have a diminishing impact. Components with eigenvalues exceeding 1 are retained in the 'Extraction Sums of Squared Loadings' column, excluding those below 1. Following rotation, the relative importance of the three components equalizes, reshaping their contributions to variance. Initially, the first component explains more variance, and after rotation, it remains the same (53.274%). Collectively, the first three components clarify 76.867% of variability, rendering them suitable for further analysis.

Scree Plot



The scree plot illustrates eigenvalues plotted against components, helping decide on factor retention. The key observation is the point where the curve starts to level off, usually seen between factors 3 and 4 with eigenvalue 1. Factor 4, with an eigenvalue below 1, is dismissed, leading to the retention of the initial three factors.

	Estimated Factor Loadings			Rotated Estimated Factor Loadings		
	F1	F2	F3	F1	F2	F3
Heightened customer satisfaction	.706		.542	.739		
Increased sales	.779			.851		
Proper customer segmentation	.839			.815		
Appropriate customer personalization	.783				.799	
Boosting customer service	.790			.671		
Increased customer retention	.744			.801		
Enhancing supply chain efficiency	.787				.846	
Reducing costs	.712				.727	
Contributing to more effective marketing strategies	.570	.667				.750
Workforce challenges		.808				.929
Influencing consumer trust	.696			.679		
Reducing response time	.878				.773	

The table illustrates how 12 variables impact three derived factors. A higher absolute loading value signifies a greater factor contribution to the variable. Omitted loadings below 0.5, denoted by gaps in the table, enhance clarity. Pre- and post-rotation results vary slightly, with rotation simplifying interpretation by minimizing factors with high variable loadings. Examining rotated factor loadings reveals that Factor 1 embodies aspects like heightened customer satisfaction, increased sales, and boosting customer service—business success metrics. Factor 2, operational improvements, emphasizes values such as appropriate customer personalization, reducing costs, and reducing response time. Factor 3, termed the business optimization factor, underscores the importance of contributing to more effective marketing strategies and workforce challenges in the retail industry. 11 The study's unique contribution lies in the impact factors- business success metrics, operational improvements, and business optimization, significantly influencing the customer relationship management in the retail industry.

## Conclusion

The recent study explored different facets and pinpointed crucial elements, such as the business success metrics, operational improvements, and business optimization. These elements play a vital role in shaping the customer relationship management in

the retail industry. Although the emergence of new issues remains uncertain, addressing them promptly is essential to minimize potential challenges. This study is limited by time constraints, leading to challenges in comprehensive data collection and potential compromises in data accuracy. Additionally, participant awareness levels and concentration were not systematically assessed, introducing a potential limitation to the study's findings. Moreover, this research utilized a limited sample size and employed convenience sampling. Subsequent researchers are advised to use larger sample sizes, employ suitable sampling methods, and adhere to an adequate time frame to strengthen the study's reliability.

## Recommendations

The researchers have considered the following suggestions:

Effective strategies to smoothly integrate AI technologies into existing CRM systems, facilitating a seamless transition for retail enterprises are needed. Business leaders and govern ments should advocate for continuous training programs aimed at equipping retail professionals with the necessary skills to leverage the full potential of AI in managing customer relationships. Emphasizing the need to establish ethical guidelines and practices to address concerns related to customer privacy, data security, and algorithmic bias within AI-driven CRM systems is crucial. 12 Implementation of mechanisms for the ongoing monitoring and evaluation of AI algorithms, ensuring alignment with evolving customer expectations and industry standards is mandatory. Highlighting the importance of achieving a balance



between AI-driven personalization and respecting customer boundaries, offering recommendations for tailoring personalized experiences without intrusiveness are needed. Propose programs to educate customers about the advantages and limitations of AI in CRM, fostering transparency and building trust in interactions powered by artificial intelligence should be launched. Encouraging retail businesses to stay informed about emerging AI technologies, urging them to remain adaptable and prepared to implement innovations that can enhance customer relationship management must be needed. Fostering collaboration and knowledge sharing within the industry to collectively address challenges, sharing best practices, and expediting the positive impact of AI on retail CRM are necessary.

## References

- Al-Omoush, K.S., Simón-Moya, V., Alma'aitah, M.A., Sendra-García, J. (2021). The determinants of social CRM entrepreneurship: An institutional perspective, *Journal of Business Research*, volume 132, pages 21-31.
- Chatterjee, S., Ghosh, S., Chaudhury, R. (2020). Adoption of ubiquitous customer relationship management (uCRM) in enterprise: leadership support and technological competence as moderators, 19(2), 75-92.
- Cheng, Y., Jiang, H. (2022). Customer-brand relationship in the era of artificial intelligence: understanding the role of chatbot marketing efforts. *Journal of Product & Brand Management* 31 (2), 252-264.
- Deb, S. K., Jain, R., & Deb, V. (2018). Artificial intelligence creating automated insights for customer relationship management. 8th international conference on cloud computing, data science & engineering (Confluence), 758-764.
- Gantz, J. F., Vesset, D., & Wardley, M. (2017). A trillion-Dollar boost: The economic impact of AI on customer relationship management. IDC: Analyze the future.
- He, J., Liu, H., & Li, X. (2019). Mobile app recommendation: An involvement-enhanced approach. *MIS Quarterly*, 43(3), 827-849. <https://doi.org/10.25300/MISQ/2019/1509>
- Hossain, M.M., Faruq, M.O., and Sharmin K. (2022). Measuring the impact of corporate social responsibility on customer satisfaction: insight from Cumilla city areas. *Can. J. Bus. Inf. Stud.*, 4(1), 12-23. <https://doi.org/10.34104/cjbis.022.012023>
- Khalid, O., Khan, S. U., & Zomaya, A. Y. (2019). Big Data Recommender Systems: Application Paradigms (Vol. 2). The Institute of Engineering and Technology.
- Moreno, A., & Redondo, T. (2016). Text analytics: The convergence of big data and artificial intelligence. *Inter J. of Interactive Multimedia and Artificial Intelligence*, 3(Special Issue on Big Data and AI), 57-64. <https://doi.org/10.9781/ijimai.2016.369>
- Rai, A., Constantinides, P., & Sarker, S. (2019). Editor's comments: next-generation digital platforms: toward human - AI hybrids. *MIS Quarterly*, 43(1), iii-x.
- Wang, J.F. (2023). The Impact of Artificial Intelligence (AI) on Customer Relationship Management: A Qualitative Study. *International Journal of Management and Accounting*, 5(5), 74-90. <https://doi.org/10.34104/ijma.023.0074090>
- Management: A Qualitative Study. *International Journal of Management and Accounting*, 5(5), 74-90. <https://doi.org/10.34104/ijma.023.0074090>
- Management: A Qualitative Study. *International Journal of Management and Accounting*, 5(5), 74-90. <https://doi.org/10.34104/ijma.023.0074090>
- Zhang, S., Sun, A., and Tay, Y. (2018). Deep Learning Based Recommender system: A Survey & New Perspectives. *ACM Computing Surveys*, 1, 1-35. <https://doi.org/10.1145/3285029>
- Zhang, S., Yao, L., & Tay, Y. (2019). Deep learning based recommender system: A survey and new perspectives. *ACM Computing Surveys*, 52(1), 1-38, Article 5. <https://doi.org/10.1145/3285029>